

Health Care Services Master Plan

2019 Plan Update

San Francisco Health Commission
Finance & Planning Committee

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PRESENTATION AGENDA

- Overview of Health Care Services Master Plan (HCSMP)
 - Ordinance
 - Purpose
 - Plan Contents
 - Consistency Determination Process
- 2019 Plan Update Process
 - Timeline
 - Community Engagement
- Key Assessment Findings of 2019 HCSMP
- Next Steps



HCSMP OVERVIEW

- San Francisco Ordinance 300-10 (effective January 2011)
 - Required the creation of a Health Care Services Master Plan (HCSMP)
 - Joint effort between DPH & CPC
 - Adopted by Health and Planning Commissions and Board of Supervisors
- Purpose
 - Identify current & future health care needs in SF – with a focus on improving equitable access for vulnerable populations
 - Identify an appropriate & equitable geographic distribution of facilities
 - Provide a framework for reviewing future medical use development projects
 - Provide policy recommendations related to health care services as needed



PLAN CONTENTS

Assessments

- Community Health Assessment
- Land Use Assessment
- Capacity & Gaps Assessment
- Health System Trends Assessment

Consistency Determination Guidelines

- Used to evaluate new medical use projects > 5k GSF (or > 10k GSF for change of use)

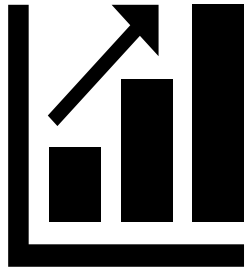
Supporting Legislation & Policy Recommendations

- *Legislation already adopted*
- *Policy ideas*



PLAN CONTENTS

Community Health Assessment



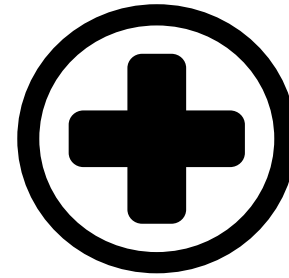
Highlights major health trends in morbidity and mortality and identifies social determinants of health

Land Use Assessment



Analyzes current supply of medical uses, demand and need for new medical uses, and potential land use impacts

Capacity & Gap Assessment



Describes utilization and resource availability of health care system and evaluates geographic, cultural, and linguistic access

Health System Trends



Reviews current changes in the local, state, and national health care environment impacting service delivery



IMPLEMENTATION – CONSISTENCY DETERMINATION PROCESS

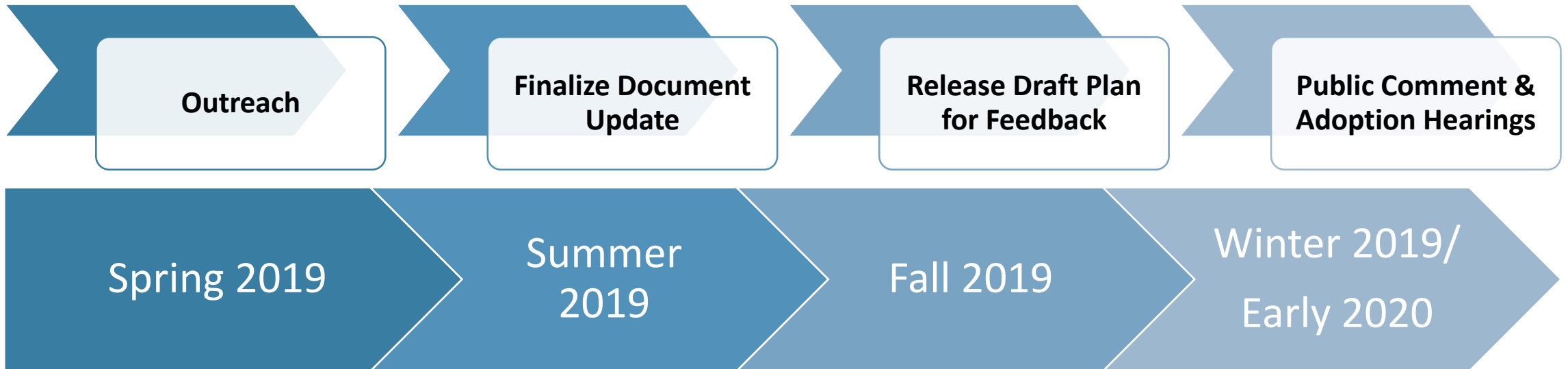
- Consistency Determination Guidelines
 - Set of guidelines derived from the findings of the HCSMP
 - Requires new facilities to demonstrate how they meet HCSMP goals
 - Provides priority processing at Planning for exemplary projects meeting a priority health need
- Process
 - Projects that must apply to SFDPH for a Consistency Determination:
 - 5,000+ GSF new or added Medical Use
 - 10,000+ GSF change of use to Medical Use
 - Not a checklist: providers select the Guidelines relevant to their project.

Consistency Determination Applications

HealthRight 360
Jewish Home
Kaiser Permanente
Presidio Surgical Center
Planned Parenthood



2019 PLAN UPDATE PROCESS





2019 PLAN UPDATE PROCESS

■ Community Engagement

- Stakeholder interviews with ~25 organizations/individuals
- A public workshop
- Briefings with key stakeholders & advocacy organizations
 - San Franciscan's for Health Care, Housing, Jobs and Justice
 - Hospital Council & Individual Hospital Interviews
 - San Francisco Community Clinic Consortium
 - San Francisco Health Improvement Partnership (planned)
 - San Francisco's Long Term Care Coordinating Council (planned)

■ Upcoming Engagement

- Feedback workshop with stakeholders
- Public comment period on Draft Plan (at least 30 days)
- Public hearings (Health Commission, Planning Commission, Board of Supervisors)



2019 PLAN UPDATE PROCESS

- Architecture for Health Initiative
- Asian and Pacific Islander Health Parity Coalition
- California Primary Care Association
- Castro Street Merchants
- Colliers
- CPMC
- Ensign Consulting
- HealthRight 360
- HOK Architects
- Jewish Home
- Kaiser Permanente
- Liberty Hill Neighborhood Association
- Long Term Care Coordinating Council
- Mission Neighborhood Health Center
- NEMS
- Noe Valley Community Benefit District
- Northern California Hospital Council
- OneMedical
- Planned Parenthood
- Prado Group
- Saint Francis Memorial Hospital
- San Franciscans for Health care, Housing, Jobs and Justice
- San Francisco Community Clinic Consortium
- San Francisco Health Plan
- SF Dental Society
- St. Mary's Medical Center
- Tenderloin Neighborhood Development Corporation
- Transforming Healthcare Initiative
- UCSF
- UCSF Center for Healthcare Value



HCSMP Update

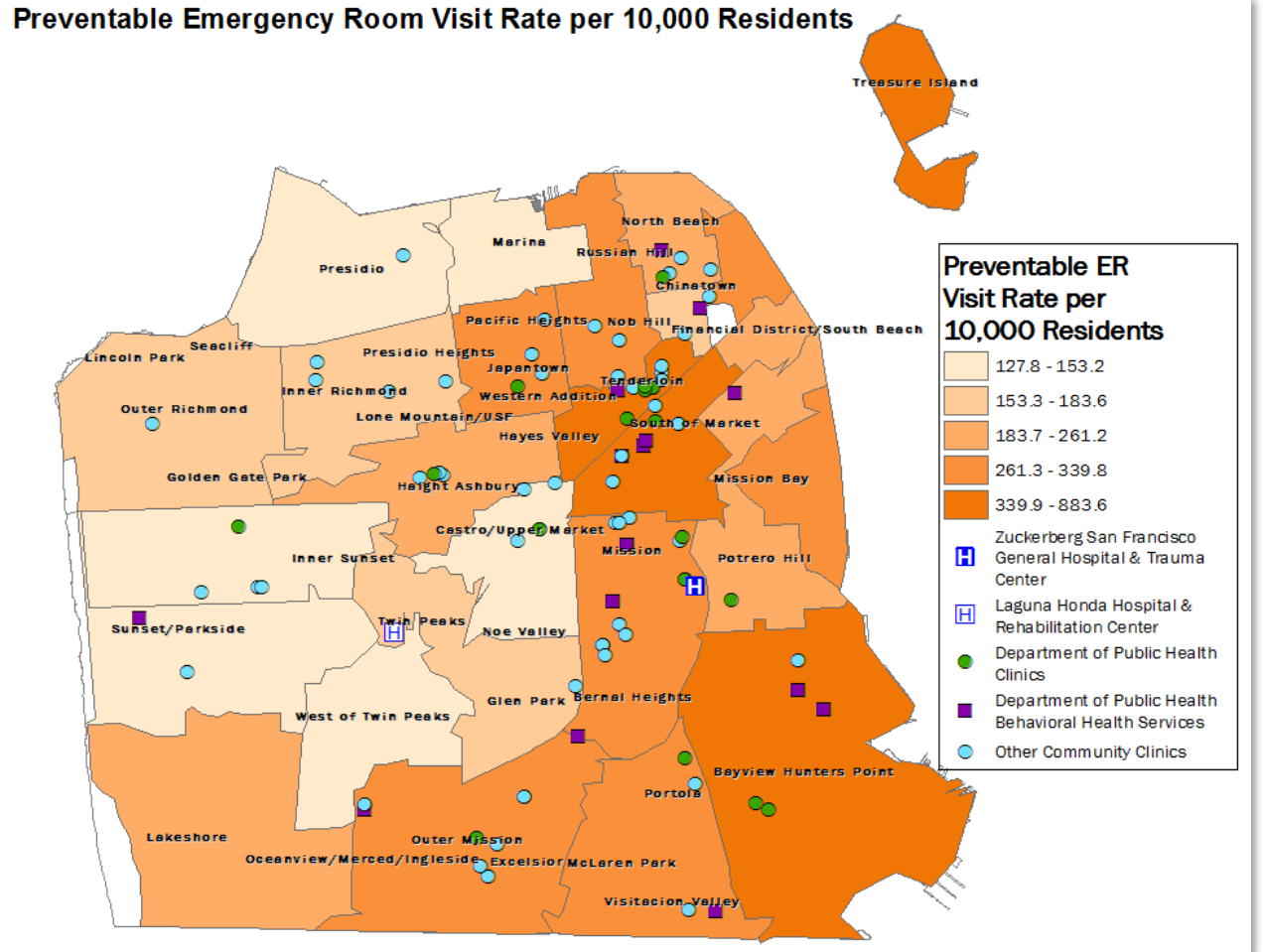
- Many original findings still hold true today
- Key Updates to Plan Document
 - Updated information on health needs and policies at the local, state, and federal levels
 - Deliberate focus on critical community needs: behavioral health services and long-term care (including SNFs)
- Updates to Consistency Determination Guidelines
 - Consolidated/streamlined list
 - Application to Institutional Master Plans
- Planned Ordinance Changes
 - 10 year update with monitoring reports every five years



KEY FINDINGS – ACCESS FOR VULNERABLE POPULATIONS

- All San Franciscans do not have equal opportunity for good health, and certain neighborhoods and subpopulations experience significant health disparities
- Vulnerable populations
 - Neighborhood
 - Socioeconomic status
 - Age
 - Race/ethnicity
 - Language

Preventable Emergency Room Visit Rate per 10,000 Residents

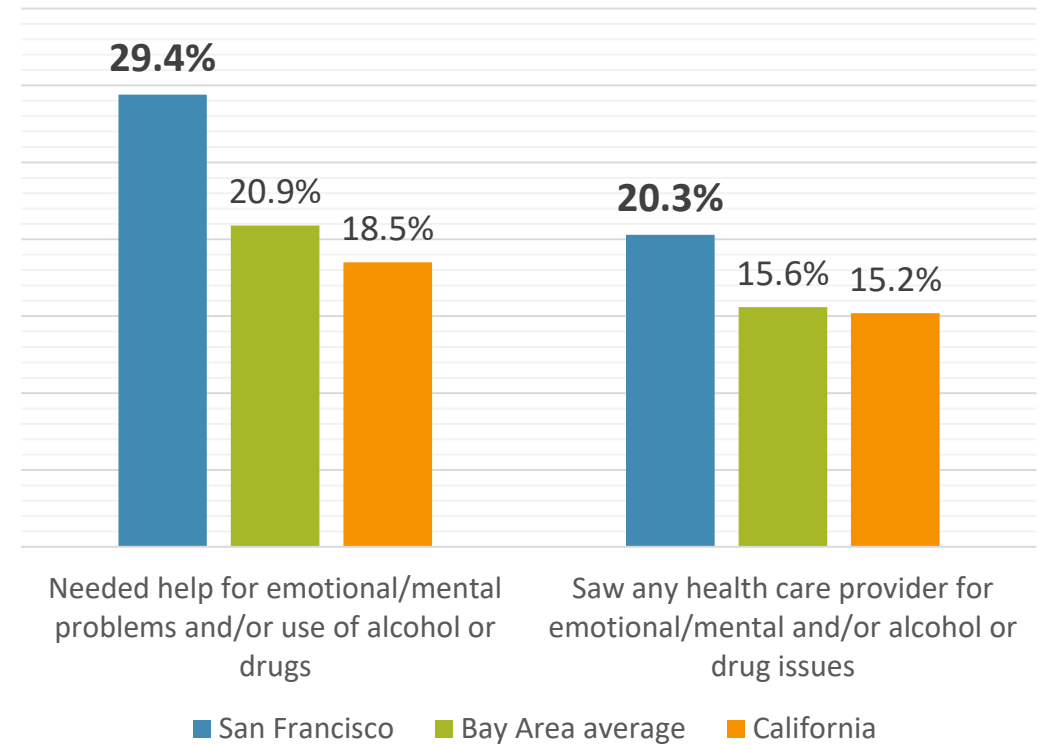




KEY FINDINGS – BEHAVIORAL HEALTH

- Increased community services are needed for persons with behavioral health challenges
- Estimated that approximately 250,000 San Franciscans experience symptoms of a behavioral health condition.

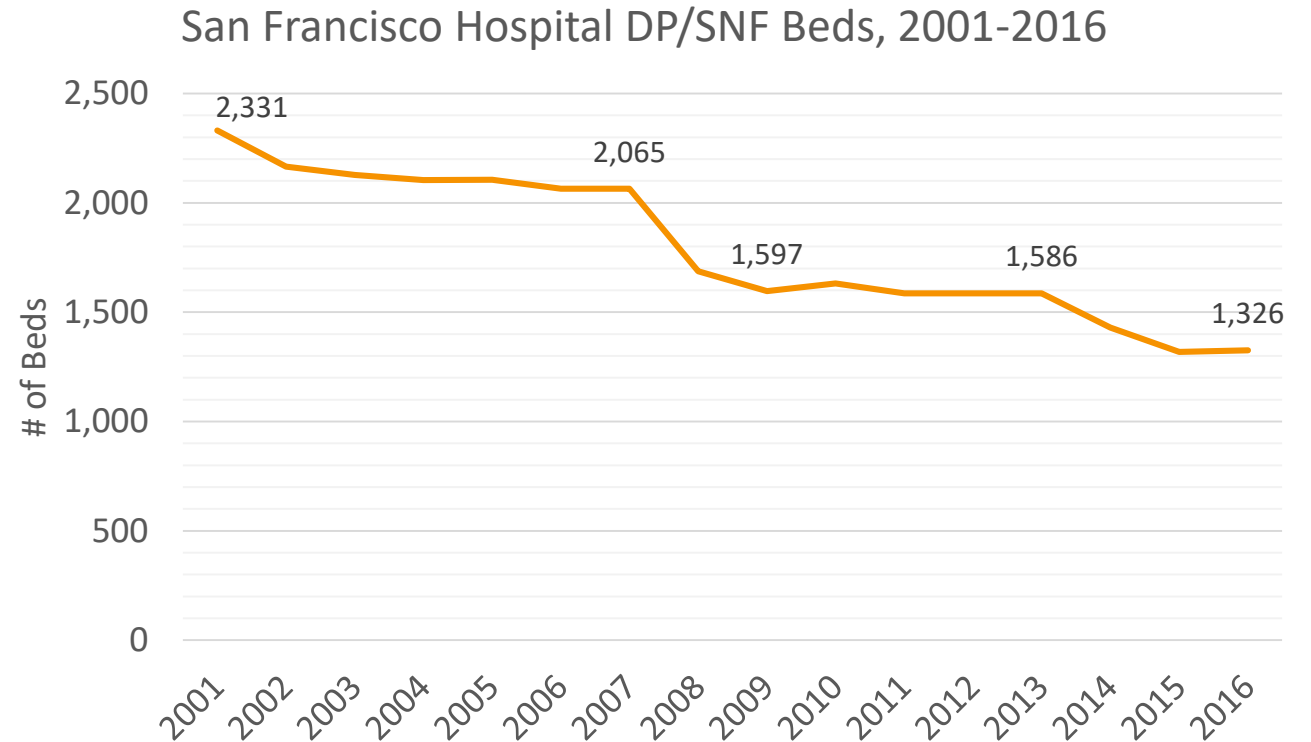
Behavioral Health Questions
California Health Interview Survey, 2017





KEY FINDINGS – POST-ACUTE & LONG-TERM CARE

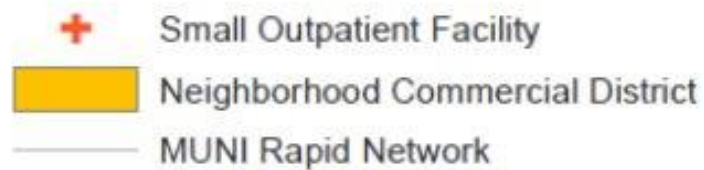
- San Francisco’s growing senior population coupled with a decline in long-term care resources will increase demand for post-acute and long-term care
- Skilled Nursing Facilities (SNF)
 - Hospital & Freestanding
- Residential Care Facilities (RCFEs) – “Board and Care”





KEY FINDINGS – LAND USE

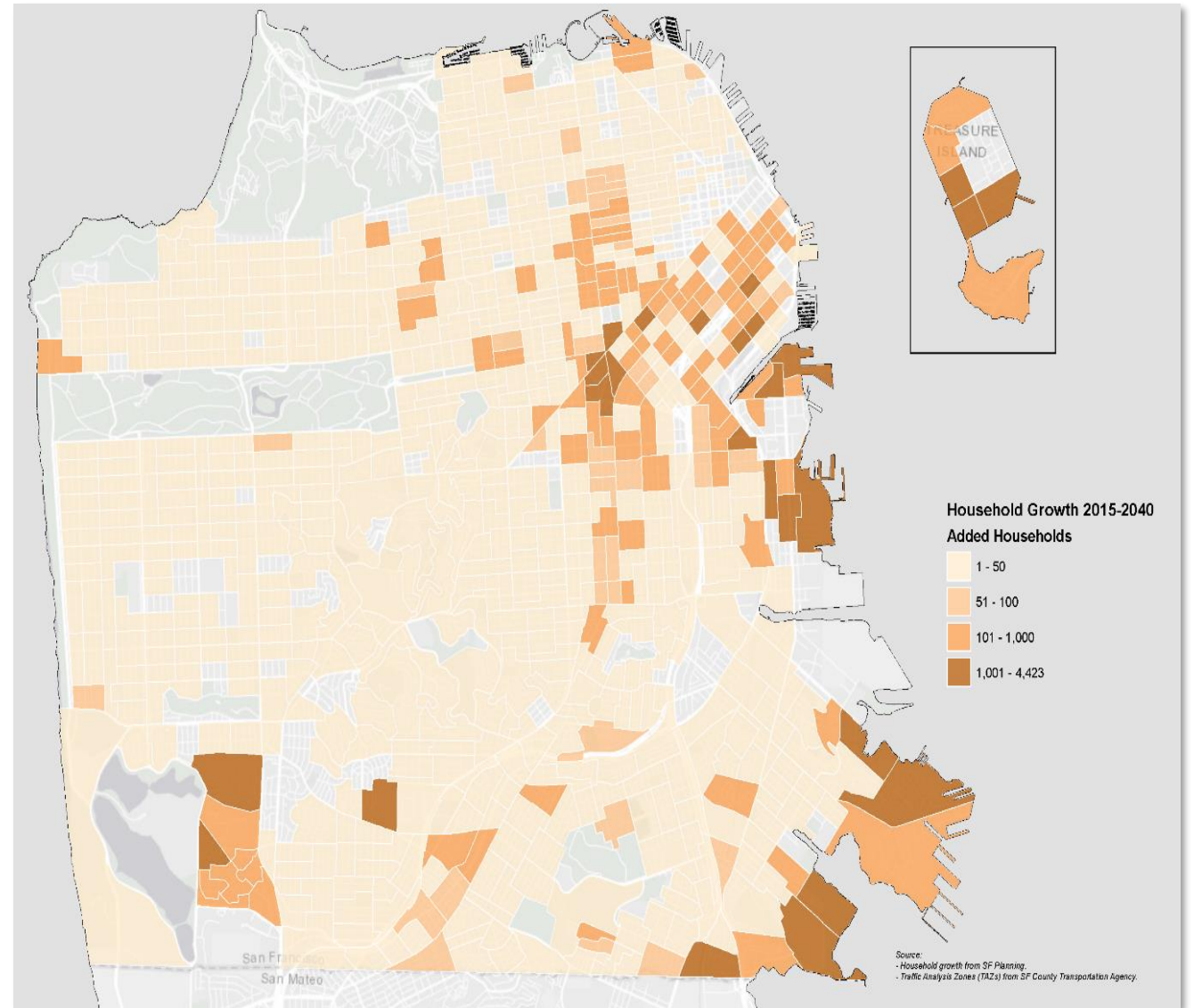
- 1.75 M sq. ft. major medical added since 2013
- 12,360 new jobs since 2010
- Land Use Trends
 - Private Clinics & Urgent Care





KEY FINDINGS – GROWTH

- Major population growth is expected in the Bayview, Treasure Island and Parkmerced developments, which are relatively distant from existing healthcare facilities.





NEXT STEPS

- Workshop with stakeholder organizations
 - **11/15/2019**
- Public comment period (minimum 30 days)
 - Anticipated for **12/12/19 – 1/22/2020** [<https://sfplanning.org/project/health-care-services-master-plan-update-2019>]
- Adoption Hearings
 - Health Commission – Finance & Planning – Informational **11/5/2019**
 - Health Commission – Full Commission **12/3/2019**
 - Planning Commission – Initiation **12/12/2019**
 - Joint Health Commission & Planning Commission Adoption **2/6/2020**
 - Board of Supervisors Hearings & Adoption **TBD**